



18 Oct 23 - Final

AGENDA

Air University Board of Visitors AFIT Subcommittee Meeting Wright-Patterson Air Force Base, Ohio

24 – 25 October 2023

PURPOSE OF VISIT:

For the AFIT Subcommittee of the Air University Board of Visitors (BOV) to review the education, outreach, and research policies and activities of the Air Force Institute of Technology.

ATTIRE:

Duty Day – Military: Service Blues, Class B w/long sleeve, Civilian: Business attire for all events

AIR UNIVERSITY BOARD OF VISITORS AFIT SUBCOMMITTEE ATTENDEES:

Lt Gen (Ret) Dr. Robert Elder, Research Professor, George Mason University Volganeu School of Engineering

Dr. Steven J. Berberich, Vice Chancellor for Academic Affairs and Provost, University of Missouri-St. Louis

Dr. John D. Schmisser, Executive Director, University of Tennessee Space Institute

Mr. Billy Starkey, Chairman of the Board, Palladion Signature Import

Dr. Michele G. Wheatley, Professor of Biology, Syracuse University

Ms. Cate Gutowski, CEO, Quantas.ai (Nominee/Invited Guest)

AU ATTENDEES:

Dr. Shawn O'Mailia DFO and Chief, AU Advisory Boards and Strategic Operations

Dr. Christine Ross, Chief, Institutional Effectiveness

Lt Col Bret Cove, AU Liaison to USAFA

PUBLIC ATTENDEES:

Ms. Amber Begley, CMP, Dayton Development Coalition (DDC) Director of Military Affairs

Dr. Amanda King, AFIT Foundation

AFIT ATTENDEES:

Dr. Walter Jones, Director and Chancellor

Dr. Heidi Ries, Provost and Chief Academic Officer

Col Sarah Isbill, AU DET 1 Commander and Director of Staff

Dr. Adedeji Badiru, Dean, Graduate School of Engineering and Management
Col Laurie Richter, Dean, Civil Engineer School
Lt Colonel Crystal Karahan, Associate Director, Civilian Institute Programs
Colonel Craig Punches, Dean, School of Systems and Logistics
Colonel Christopher Landwehr, School of Strategic Force Studies
Mr. George Farfour, Associate Dean, School of Strategic Force Studies
Col Shawn Willis, Associate Dean
Dr. Scott Graham, Interim Dean for Research, Office of Research and Outreach

READ AHEADS:

1. AFIT Mission/Vision
2. AFIT Fact Sheet
3. AFIT Strategic Plan
4. AFIT Org Chart
5. EN Production
6. EN Enrollment Trendlines
7. EN Demographics
8. PCE Production
9. AFIT Business Update
10. AFIT Manning Trends CY13-22
11. AFIT Responses to previous BOV Requests, Observations and Recommendations

TRAVEL DAY, MONDAY, 23 OCTOBER 2023

- Arrivals at Dayton International Airport; travel to hotel via taxi/rental car
- Hotel Location:
 - Holiday Inn Fairborn
2800 Presidential Drive, Fairborn, OH 45324
937-426-7800

TUESDAY, 24 OCTOBER 2023

- 0700 – 0740 Breakfast on Your Own (hotel)
- 0740 – 0800 Depart for Air Force Institute of Technology (Bldg 646)
Trans: GOV Van
Greeted by: Mr. Robert Stecker, AFIT Protocol
- 0800 – 0815 Arrive at AFIT; move to Chancellor’s Conference Room
Familiarize with facility, comfort break and take seats
Location: Bldg 646, Room 301
Escorted by: Mr. Robert Stecker, AFIT Protocol
- 0815 – 0820 Convene Public Meeting
 - Dr. Shawn O’Mailia
- 0820 – 0835 Call to Order, Welcome and Introductions

- Lt Gen (Ret) Elder

0835 – 0845 Air University Opening Remarks

- *Lt Gen Andrea Tullos via Microsoft Teams*
https://dod.teams.microsoft.us/l/meetup-join/19%3adod%3ameeting_583b2208ec8144f095611383c08c9da9%40thread.v2/0?context=%7b%22Tid%22%3a%228331b18d-2d87-48ef-a35f-ac8818ebf9b4%22%2c%22Oid%22%3a%224b51c2ad-dfd4-403e-9532-c78b29488498%22%7d

0845 – 0915 AFIT Chancellor’s Update – Dr. Walter Jones

- SAF/AQ – partnership update
- Partnerships
- New initiatives (including Space Force)
- *(Discuss all BOV requests will be addressed during meeting)*

0915 – 0925 *Discussion*

0925 – 0935 Break

0935 – 1010 Diversity/ Expanding Outreach Efforts, **(RQ-01-A-20221102), (RQ-02-A-20230517)**

Briefer: Col Sarah Isbill

- *Discuss changes in recruiting practices*
- Integration into curriculum
- Outreach and partnerships
- HBCU
- Indicate plan for Hispanic Serving Institutions (HSI) and minorities (how we intend on getting there versus where we are)
- *NEED DATA i.e. demographics, differences between schools, faculty etc*

1010 – 1025 *Discussion*

1025 – 1040 SLCM Update – *P&DI – Improving Physical and Digital Infrastructure (P&DI)* **(RQ-03-A-20230517)**

Briefer: Lt Col John Rice, Director, Commander’s Action Group

- Provide update; perspective on way-ahead-where we are
- Curriculum delay
- Improving curriculum delivery
- Strategy Communication

1040 – 1050 *Discussion*

1050 – 1110 Strategic Plan Update **(RQ-02-A-20221102)**

Briefer: Maj Dane Jansson

- Strategic Plan update / execution
- Here’s where we are

- Charts showing progress

1110 – 1120 *Discussion*

1120 – 1130 Break and transit to lunch location

1130 – 1300 Lunch

Location: CE Atrium Area
Catered by: DiBella's Subs
Attended by: Subcommittee members, AFIT Student & Faculty Advisor Teams

1300 – 1315 Break

1315 – 1335 School of Strategic Force Studies Nuclear Program Discussion

Location: (CE classroom, Room 123)

Briefers: Mr. George Farfour, Associate Dean, School of Strategic Force Studies

- Nuclear program discussion

1335 – 1340 Depart for Bldg 470

Location: Gov Van pick-up location CE Main Entrance

1340 – 1345 *Intransit to Bldg 470 via surrey*

1400 – 1430 Bldg 470 Tour

Briefers: Col Sarah Isbill, Mr. Brian Crabtree

- On track to get study completed; innovative path
- New construction
- View from facilities side

1430 – 1445 Return to AFIT Bldg 646, Chancellor's Conference Room

Location: Bldg 646, Main Entrance

1445 – 1505 Break with light refreshments

1505 – 1530 Bldg 470 Discussion, Strategic Plan focus area: *Upgrade and Modernize AFIT's physical infrastructure to a digital campus of the future supporting student learning and research. (P&DI3.2, P&DI3.4)*

Briefer: Col Sarah Isbill, Mr. Brian Crabtree

- Improving Infrastructure
- 2021 Campus Master Plan
- Vision for overall campus
- Working to improve Facilities and Space Utilization Board
- AFIT modernization; Kenney seating & 646 lobby area renovations

1530 – 1545 *Discussion*

- 1545 – 1630 *BOV Executive Time (AFIT personnel depart)*
- Administrative Matters
 - Planning for report preparation
 - *(Mr. Schmisser, Ms. Gutowski to LS Studio for official photo)*
- 1630 – 1645 Depart WPAFB for commercial lodging
Trans: GOV Van
Escorted by: Mr. Robert Stecker, AFIT Protocol
- 1800 – 1930 **Dinner at the Holiday Inn Fairborn “Wright Place Private Room”** with AU Members, AFIT Leadership
- 1930 Adjourned For the Day

WEDNESDAY, 25 OCTOBER 2023

- 0700 – 0740 Breakfast on Your Own (hotel)
- 0740 – 0800 Depart for Air Force Institute of Technology (Bldg 646)
Trans: GOV Van
Greeted by: Mr. Robert Stecker, AFIT Protocol
- 0800 – 0815 **Group Photo**
Location: Bldg 646 Lobby
Escorted by: Mr. Robert Stecker, AFIT Protocol
Photographer: Ms. Katie Scott, AFIT IA
- 0815 – 0825 Transition to Chancellor’s Conference Room
- 0825 – 0835 Call to Order and Remarks
- Lt Gen (Ret) Elder
- 0835 – 0900 A6 Digital Infrastructure
Briefers: Mr. Matthew Seibert
- Non -SLCM components
- 0900 – 0910 *Discussion*
- 0910 – 0935 Staff Advancement – *Staff and Faculty Advancement (S&FA), Educate about and encourage participation in opportunities and pathways for career development for all AFIT personnel (S&FA1)*
Briefers: Dr. Alice Grimes, Director, AFIT Center for Innovation in Education (CIE)
- 0935 – 0945 *Discussion*

- 0945 – 1000 Break
- 1000 – 1025 Digital Innovation and Integration Center of Excellence (DIICE) Update
Briefers: Col Jason Anderson, Director, DIICE / Mr. Richard Sugarman, Systems and Software Engineering Management Department Head, School of Systems and Logistics
- Status
 - New Center updates
- 1025 – 1035 *Discussion*
- 1035 – 1100 Public Comment
- 1100 – 1130 Wrap-up and Closing Remarks
- 1130 – 1400 Working Lunch and Draft Report
Location: TBD (Room on second floor)
Catered by: City BBQ
Attended by: BOV / AU Members
- Formulate recommendations
 - Draft report
 - Complete self-evaluation
 - Administrative matters
 - **Vote for AFIT Subcommittee Chair Nominee**
- 1400 – 1500 Executive Session and Out-brief – *Subcommittee Chair, Chancellor, Chief Academic Officer, and DFO*
- 1500 Depart WPAFB for commercial lodging or airport

Contacts

AFIT/XP Ms. Wendy McDowell, Mobile: 254-709-2186

AFIT Protocol: Mr. Robert Stecker – Office 937-255-9624, Mobile 940-331-8098

AFIT/IA: Ms. Katie Scott – Office 937-255-6565 x 4393, Mobile 937-308-9292

Chancellor’s Executive Officer: Major Kelsey Miller– Office 937-255-2321

Designated Federal Officer (DFO): Dr. Shawn O’Mailia, Mobile: 334-467-5879